





NATO Modelling & Simulation Centre of Excellence

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M&S COE E&T Section Chief







Provide an overview of the main tasks, activities, of the NATO M&S COE, including current and future cooperation among JWC



Agenda

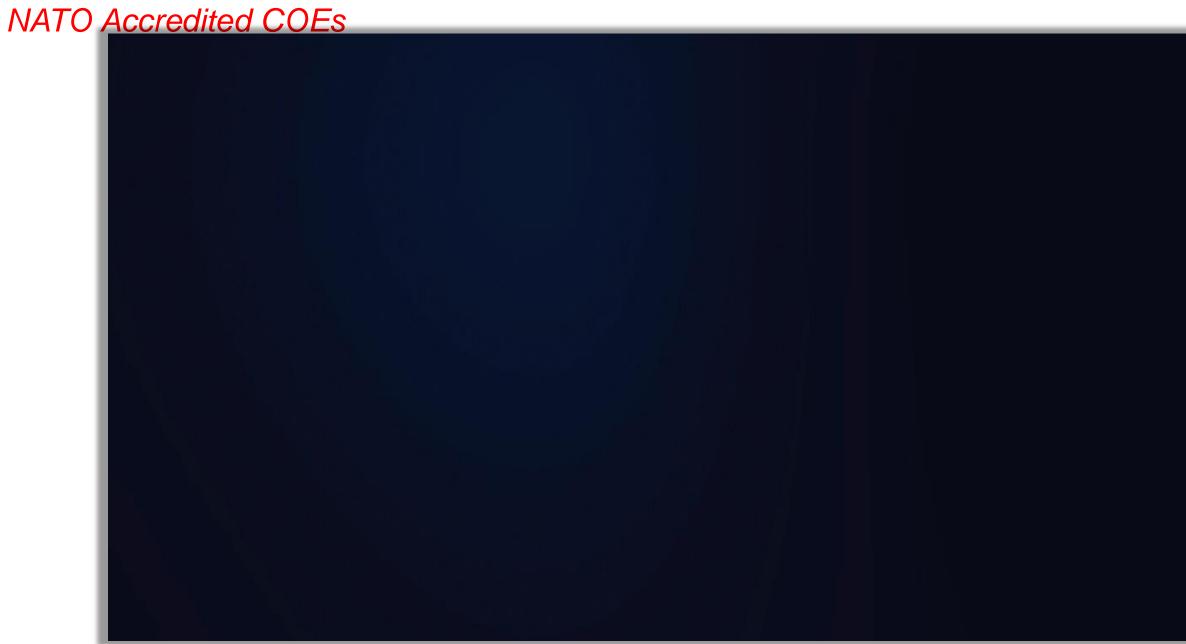


- 1. Introduction
- 2. Contributions to NATO, COE Projects
- 3. Takeaways
- 4. Discussion/Questions





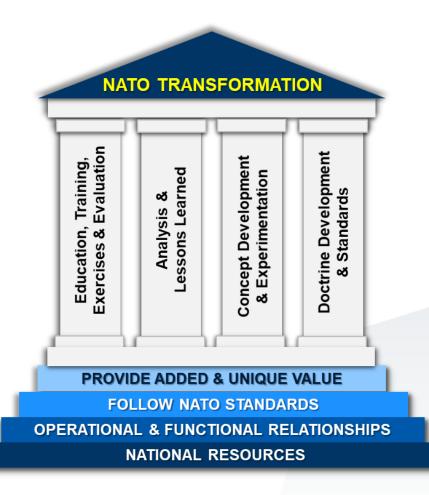






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NATO Accredited COEs



Principles

- Established by NATO nation for mutual benefit to NATO and sponsoring nations
- ➤ Nationally or Multi-Nationally Funded = No cost to NATO
- Not part of NATO Command Structure; but Conform to NATO procedures, doctrines, and standards
- Relationships with Strategic Commands through Memorandum of Understanding agreements
- > Relationships with partners are supported and encouraged

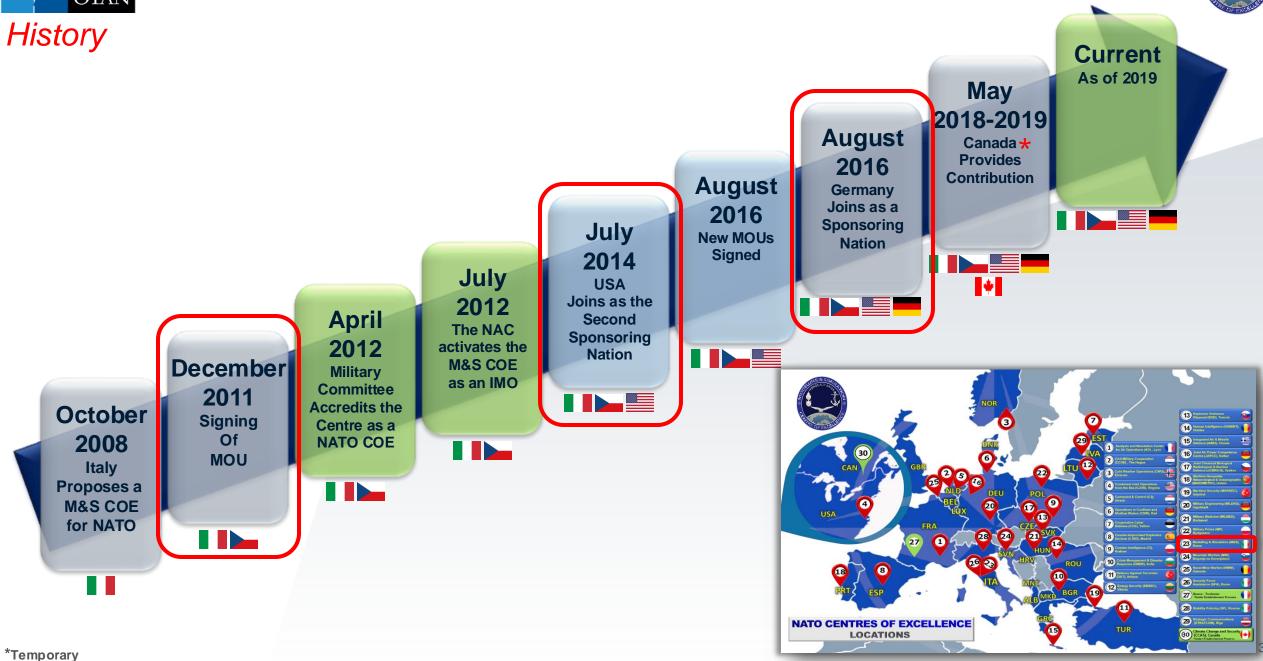
NATO MC 0685
MC Concept for Centres of Excellence











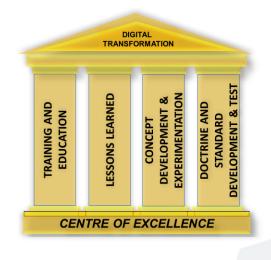




Vision, Mission & Goals

VISION

To **contribute to NATO Transformation** by enhancing operational effectiveness and resource management.



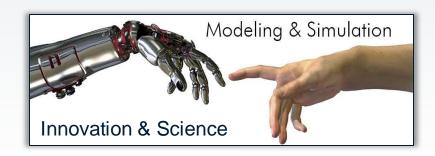


MISSION

To **support NATO**, **its Nations and Partner Nations** by providing leadership, **subject matter expertise**, and technological capability in all aspects of M&S activities.

OUR GOALS

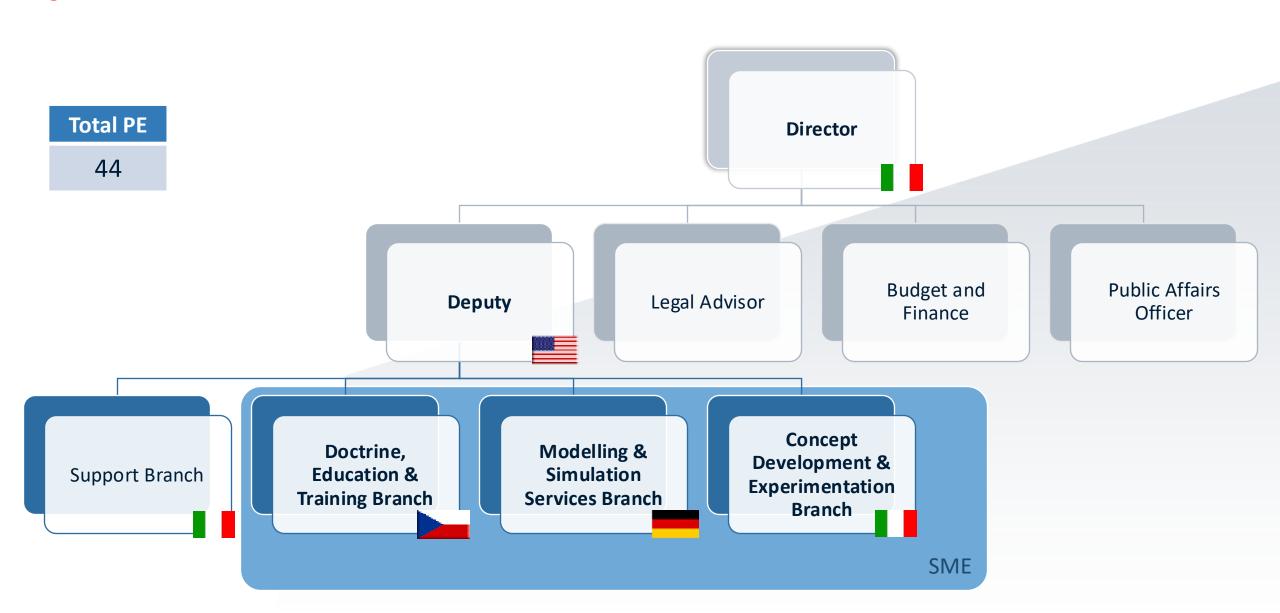
- ➤ Be the **core** of NATO's M&S expertise
- ➤ Improve cooperation between NATO and other entities for the development and construction of M&S capabilities
- ➤ Take a global approach to support the M&S capabilities of NATO, Nations and Partners







Organization







Relationships

STO M&S Professional Certification • Multidomain Operations wargame Intermediate Force Capabilities Wargame Distributed Wargaming for COVID-19 World

ACT

- NexGen of M&S
- Audacious Wargaming
- CA2X2 Forum
- M&S Courses

JALLC

- Lessons Learned
- Observation Collection **Analysis Tool (OCAT)**

COEs

- Mountain Warfare COE
- JCBRN Defense COE
- CMDR COE

NATO

JFTC

- CWIX
- M&S Course support

JWC

- Exercise Augmentee
- Wargaming & Experimentation
- M&S Course support

NDC

Strategic Challenge

NSO

- ETEE Discipline DH
- M&S Courses

Academia

- Genoa University
- Tor Vergata
- Simulation Team
- New Heaven Uni

Industry

- Fabaris
- Leonardo
- MASA

OTHER

Military

- MCDC APEX Net
- Canadian JWC

Canada

PAO Support

taly

- EMSO
- MSaaS
- CESIVA
- Wargaming

The Czech Republic

- MESAS
- Czech Defense University

SPONSORING NATIONS

Germany

- University German **Armed Forces**
- Wargaming

United States

- USAFRICOM
- V Corps
- JMSC



Agenda



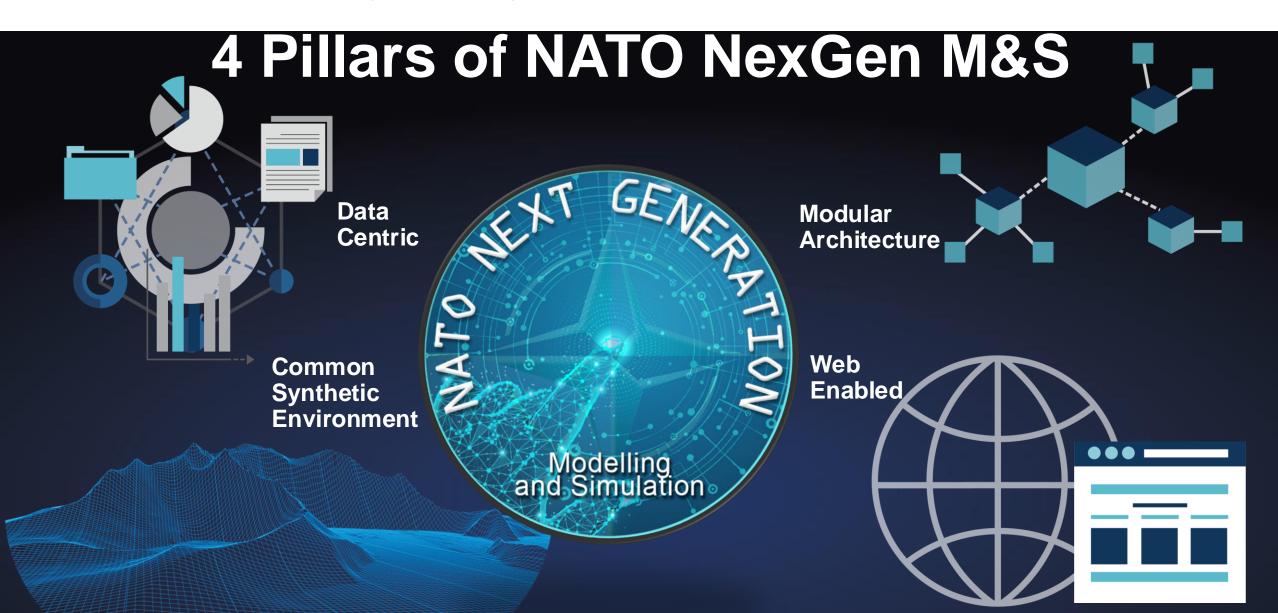
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Next Generation of M&S (NEXGEN)







Modelling and Simulation

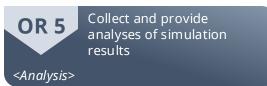
Next Generation of M&S (NEXGEN)















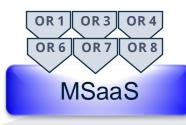








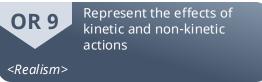




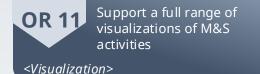


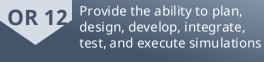


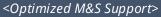


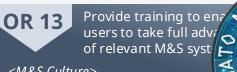












<M&S Culture>



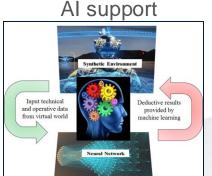


Concept Development & Experimentation (CDE)

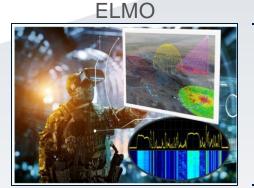


- ☐ Research activities with NATO ACT, NMSG and MCDC
- ☐ CD&E support to NEXGEN
- ☐ Doctrine development
- ☐ Lessons Learned support













- ☐ Outreach to Universities to provide qualified interns
- ☐ Enriching project outputs through niche expertise





Modelling & Simulation Services (MSS)



SAS-172 SAS-180 SAS-223 CAX support WIN25 support Cyber Wargame Cyber Simulator



- ☐ Support to NATO CAX exercises
- ☐ WIN Event 2025
- ☐ Digitalization of Cyber Wargame CHESS
- ☐ Development of a strategic cyber simulator



Support WG activities

- ☐ Support to CZE Wargaming events
- ☐ Support to DEU Wargaming events
- ☐ Support to NDC Wargaming events







Doctrine, Education & Training (DET)

□ NATO Accredited COE

The NATO M&S COE is an officially accredited E&T facility within NATO.

☐ Support to NATO and Partner Nations

The M&S COE provides SME, leadership, and training to enhance operational effectiveness for NATO, its member nations, and partner countries.

☐ Aligned with NATO Standards and Procedures

Fully conforms to NATO's doctrines, standards, and guidelines in the delivery of high-quality educational and training services.

☐ Internationally Recognized Courses

Offers a range of NATO-approved M&S courses, such as NATO M&S Course, CAX Specialist Course, and JTLS-GO Foundation/Practitioner Courses.

☐ Continuous Improvement and Expansion

Constantly evolves its training portfolio to meet the needs of NATO and its partners, ensuring the highest level of preparedness in M&S capabilities.







Doctrine, Education & Training (DET)



NATO M&S Basic Course

NATO Integration Specialist Course

NATO CAX Specialist Certification Course

NATO M&S Course Development

NATO M&S support to Exp and Wargaminng Course Development

ADL 211 M&S Introductory Course - Review



JTLS Foundation Course

JTLS Practitioners Course

- ☐ 3x NATO Approved M&S Courses
- □Courses development and revision
- **□**Quality Assurance
- ☐ Support to NATO Doctrine



M&S Basic
CAX Specialist
M&S Integration
Specialist

- □ 2x Courses on JTLS-GO
- **□** Opportunity for future accreditation





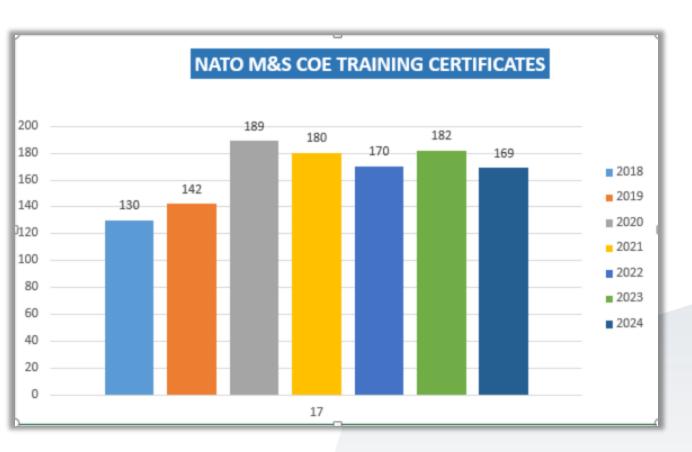
NATO M&S COURSE PORTFOLIO

- > 1 ADL 211 M&S Introductory Course v.1.0 24/7
- > 2 NATO M&S BASIC Course Spring & Autumn
- > 1 NATO Integration Specialist Course Spring
- > 1 JTLS-GO Foundation Course Summer
- > 2 NATO CAX Specialist Course Winter & Summer
- > 1 JTLS-GO Practitioner Course Autumn

M&S COE portfolio in 2023 expanded from 4 to 8 courses!

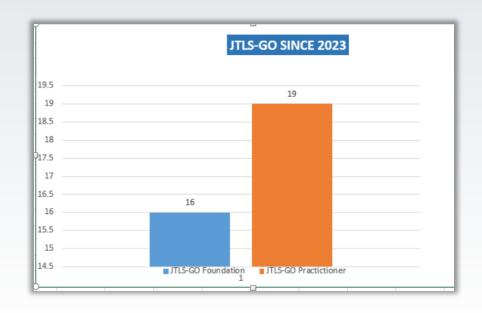








JWC – M&S COE CUSTODIAN STUDENTS LIST COMMON DB







2023 1st NEW WINTER EDITION

DEC 2023

16 ^ Edition supported **by NATO JWC** – CESIVA (ITA-A) Provide students basic knowledge package about NATO exercises and training

Develop basic
CAX operator
skills; requisite
for an effective
conduction of a
CAX

Create a pool of
NATO CAX
specialists
deployed into
Response Cells
within NATO
CAX's.













Professional Forums

- □ Computer Assisted Analysis, Exercise, Experimentation (CA2X2) Forum
- □ 23-25 September 2025, Rome IT
- On behalf of NATO ACT
- □ 383 Participants, 34 Nations, 31 Exhibitors, 57 Panels and Sessions





- Modelling & Simulation for Autonomous Systems (MESAS) Conference
- □ 21-23 October 2025, Istanbul TR
- Cooperation with the Czech UoD
- □ 33 Participants, 10 Nations, 4 Universities, 9 Military Organizations



19TH EDITION | 2024

Enabling Multi-Domain Operations through M&S











3. New ACT M&S Requirements



NEW EXP & WG COURSE

ACT REQUIREMENTS

PO1. Produce a SIM based Experiment Report

PO2. Apply Data Contribution techniques to SIM

PO3. Develop SIM Hardware Requirements

PO4. Coupling a M&S and WG event report

PO5. Coord.of M&S Demand and Access Services

NEW M&S COURSE LVL 300

ACT REQUIREMENTS

PO1. Identify, Dev.ment, Val. and Coord M&S Req.

PO2. Identify & Coord Dev.ment of M&S Solutions

PO3. Track M&S Tech.gy Progress while Coord. Res.ch and Dev.ment in M&S

PO4. Provide advice & expertise in NATO M&S policy, programmes & project context

PO5. Final Performance



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4. Takeaways



- ➤ Interaction between JWC, JFTC, and MS COE enhances collective training and specialized education.
- ➤ JWC and JFTC provide large-scale training context and operational planning;
 MS COE offers advanced simulation expertise.
- Creation of an Italian Joint Warfare Centre (IJWC) would foster synergy with allied forces, boosting training quality and effectiveness.
- ➤ The ITA JWC would specialize in complex multi-domain warfare scenarios, enhancing interoperability between Italian and allied forces.
- Direct collaboration with NATO JWC would leverage existing competencies, optimizing costs and ROI.
- > The center would provide targeted training, improving readiness and response capabilities for Italy and NATO.



4. Takeaways



- □ NATO M&S COE is the ITA JTLS-GO License Holder
- □ NATO M&S COE JTLS-GO courses directly support NATO JWC & ITA Joint Op HQ
- □ Propose including NATO M&S COE JTLS-GO courses in the IUC course portfolio
- Enhance cooperation to expand NATO M&S JTLS-GO course offerings within the IUC



Agenda



- 1. Introduction
- 2. Contributions to NATO, COE Projects
- 3. Cooperation with JWC
 - **✓** Current
 - **√**future
- 4. Takeaways
- 5. Discussion/Questions





Discussion/Questions



1 Centre of Excellence, 4 Nations
Connecting a Community of Interest
In the thousands!











NATO Modelling & Simulation Centre of Excellence

Col. Francesco PACILLO, ITA A

M&S COE Director